

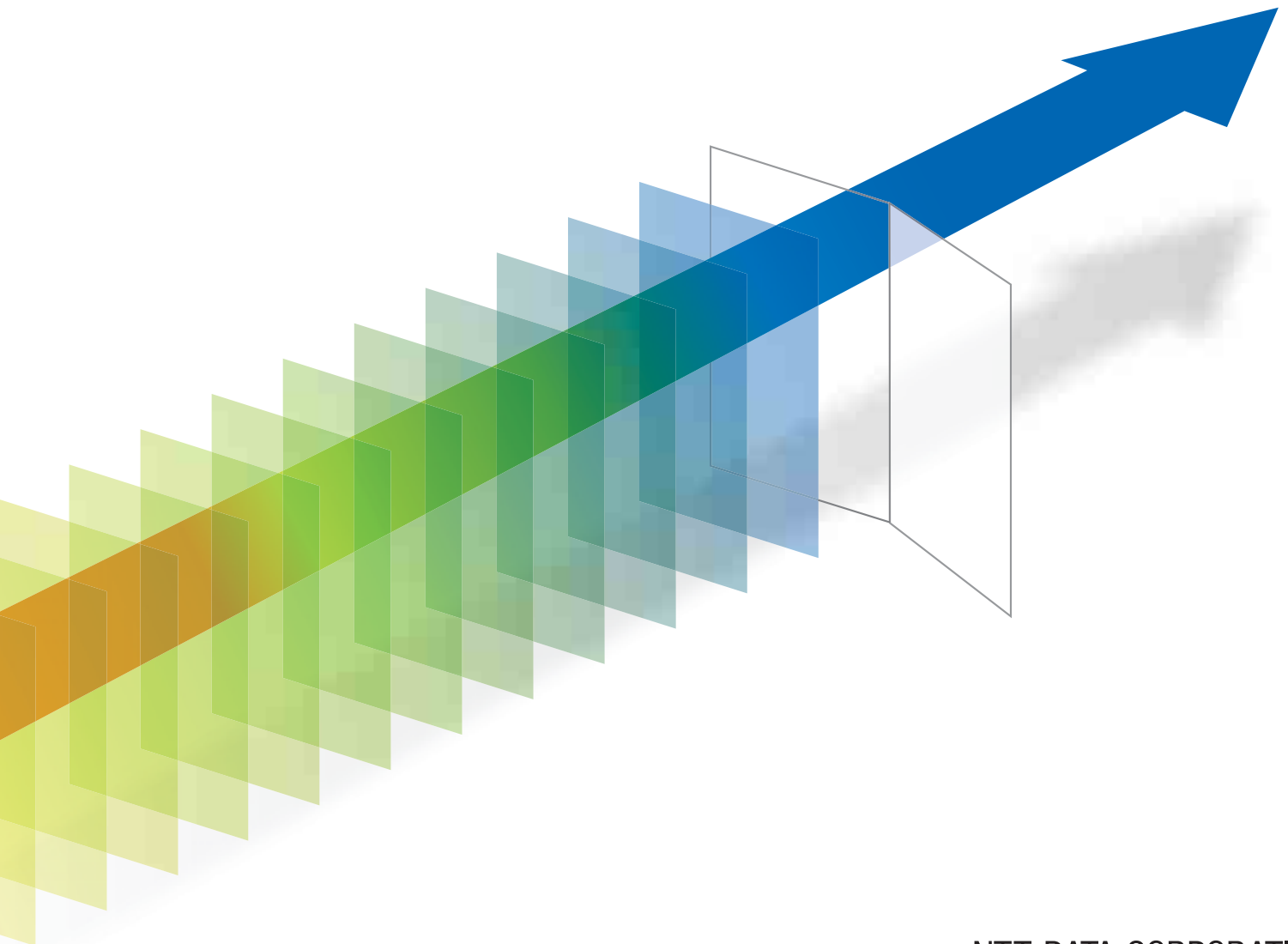


Global IT Innovator
NTT DATA GROUP

The Emerging Power to Innovate

Annual Report 2009

Fiscal Year Ended March 31, 2009



NTT DATA CORPORATION

NTT DATA constantly

demonstrates its power to innovate, thus accelerating its transformation into an “Innovation Partner.”

In 1988, NTT DATA took its first steps under the business concept of performing as a “System Integrator.” Ever since, our business model for system integration has become a source of growth, consistently exceeding requirements and customer needs.

Today, with the increasing complexity and scale of systems, recognition of their importance is growing. This is directly related to the evolving role played by Information Technology (IT) in society and business.

IT has been transformed into a “tool for change.” We at NTT DATA proactively demonstrate our “Power to Innovate” as we strive to surpass the expectations of our customers.

- 1988 • NTT DATA Communications Systems Corporation spun off into a separate company from NTT
- 1990 • Authorized as a System Integrator
- 1992 • Headquarters relocated to Toyosu, Koto-ku, Tokyo
- The United States-based M.I.S.I. Co., Ltd. became a subsidiary
- 1993 • Received the Deming Application Prize for 1993
- 1995 • Listed on the Second Section of the Tokyo Stock Exchange
- 1996 • Listed on the First Section of the Tokyo Stock Exchange
- 1998 • Changed name to NTT DATA CORPORATION
- 2001 • First Japanese company to obtain BS 7799 certification, an international information security standard
- 2005 • The Revere Group, Limited became a subsidiary
- 2007 • Achieved consolidated net sales of ¥1 trillion

- 1967 • DATA Communications Bureau established within Nippon Telegraph and Telephone Public Corporation
- 1981 • Mainframe ultra-large-scale computer DIPS-11 Model 45 developed
- 1985 • Nippon Telegraph and Telephone Corporation (NTT) incorporated as a private company
- Data Communications Bureau reorganized into Data Communications Division

- 2008 • German-based itelligence AG became a subsidiary
- 20th anniversary of establishment
- Acquisition of German-based Cirquent GmbH, BMW Group information systems subsidiary
- Acquired Panasonic MSE Co., Ltd., inaugurated NTT DATA MSE
- 2009 • XNET CORPORATION became subsidiary through tender offer
- Chosen for first time as one of the “Global 100 Most Sustainable Corporations in the World”
- New Medium-term Management Policy announced

NTT DATA welcomes the changing business environment as an opportunity, while firmly maintaining its “pursuit of No. 1 in customer satisfaction” as a “Leading-edge Innovator.”

Moreover, NTT DATA aggressively promotes environment-oriented management, enthusiastically collaborating with its customers to advance greener business practices through IT.

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Cautionary Statement Regarding Forward-Looking Statements

This annual report contains forward-looking statements concerning NTT DATA Group's future plans, strategies, and performance. These forward-looking statements are not historical facts; rather, they represent assumptions and beliefs based on economic, financial, and competitive data currently available. Forward-looking statements include information preceded by, followed by, or that include the words "predicts," "expects," "anticipates," "could," "may," or similar expressions. Furthermore, they are subject to a number of risks and uncertainties that, without limitation, relate to economic conditions, fierce competition in the information service industry, customer demand, tax rules, regulations, and other factors. Readers of this annual report are cautioned not to place undue reliance on these forward-looking statements. NTT DATA Group therefore wishes to caution readers that actual results may differ materially.

Note: With respect to the notation of fiscal years in the graphs and charts within this annual report, "2009" indicates the fiscal year ended March 31, 2009.